South Bend Neighborhood Infill | Pre-Approved Building Types

Good Morning South Bend!



Traditional Design Options











The Possibilities are Endless...





Good Morning South Bend!

What will we cover today?

12 Steps

Flywheel

Financing & Pro formas

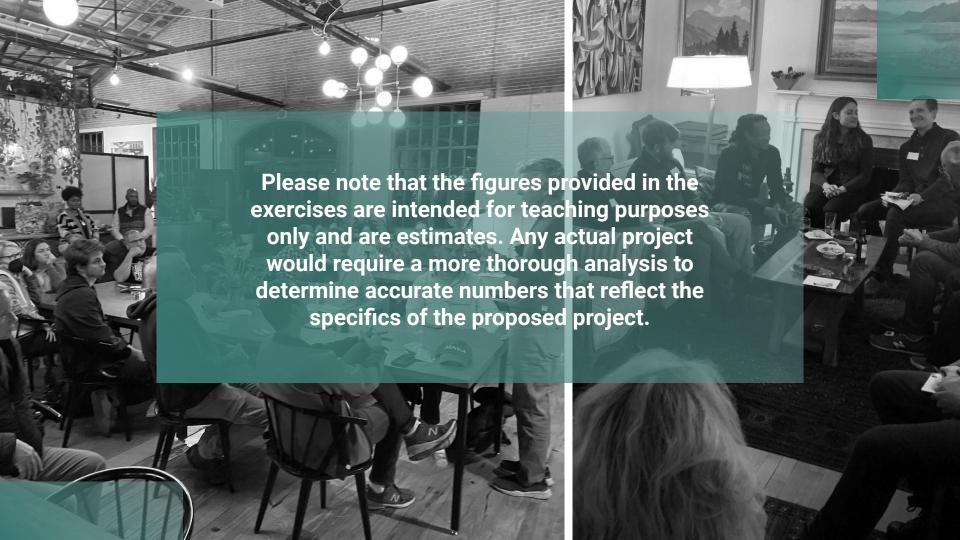
Bank Interviews!

Leasing & Management

Strategizing

Next Steps







Started Flywheeling:

• Commercial real estate

Known for:

 Helping entrepreneurs get a foothold

Community Involvement:

- Former Duncanville City Councillor
- Duncanville Design Studio
- President of CNU North Texas Chapter

Proudly from Duncanville, TX



Started Flywheeling:

- Maintenance calls for minimum wage.
- Energy retrofits and property management
- Began Buffalove in 2012.

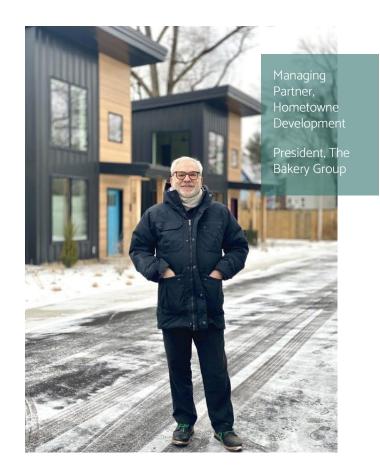
Known for:

- Cute renovations on a dime
- Small storefronts
- Trying to keep apartments affordable

Community Involvement:

- Zoning Board of Appeals for the City of Buffalo
- FBCI Steering Committee
- Eugene V. Debs Hall Board

Proudly fron Buffalo, NY



Started Flywheeling:

- Chancellor's Professor of Sociology and Sustainability Studies
- LEED AP sustainability consultant

Known for:

• The Birthday Chair

Community Involvement:

- Near Northwest Community Meetups
- South Bend Town Makers

Proudly from South Bend, IN

Neighborhood Evolution

Readying locals to take the lead, steadying the building environment, nurturing the small development ecosystem.

Helping you create your neighborhood's future.





FARMING

Pick a place, stay there. Walk your fields and get to know how everything interacts. Cultivate the life and beauty that's around you.

FINANCE

Figure out how to make enough money to sustain yourself, your projects, and your community. Find people who want to invest in a shared vision.

FORM

Neighborhoods people love to be in follow a pattern. Learn it and continue the tradition of building places that get better with age.















O O





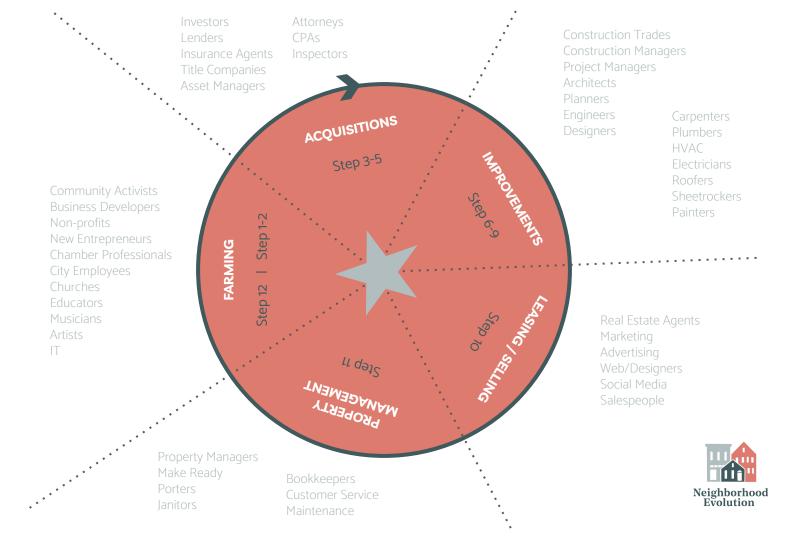












Let's Prep For Financing The Project

There are a lot of important things to do BEFORE you can look at a property for sale and buy it.



Bank Prep!

- □ Copy of driver's license
- (or passport or official ID)
- □ Two (2) most recent years completed Federal Tax Returns Include any extension requests (if applicable)
- □ If titled in an Entity (LLC, LP, S CORP)

Two (a) most recent years completed Entity Federal Tax Returns (signed): include any extension requests of applicable)

 Copies of bank statements
 to support any liquidity you noted on your personal financial statements

Copy of organization documents:

- Partnership Agreement
- Operating Agreement
- Certificate of Formation (for LP or LLC)
- □ Articles of Incorporation and Bylaws
- □ Tax ID Number

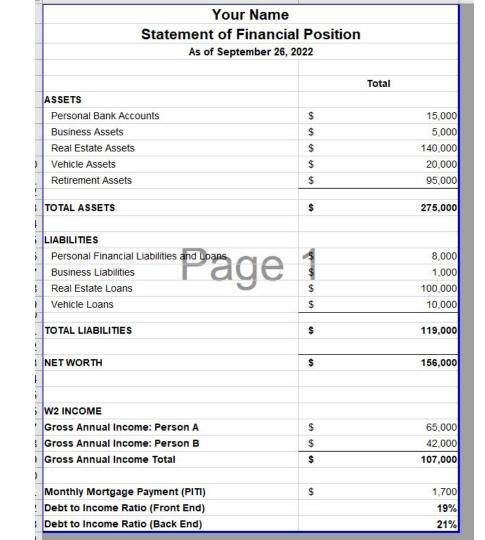
□ Current Personal Financial Statement (signed)

Should be less than six (6) months old

- □ **Copy of Lease(s)** (if applicable)
- Agreement of Sale (if applicable)
- Construction Budget (if applicable)
- □ Pro forma

Operating statement for rental, plus information about any historical income and expenses. (Include comparable rents in the area to support your rent estimate)

- Comparable sales in area to support your expected sales price
- □ Resume of professional experience



□ Current Personal Financial Statement (signed)

Should be less than six (6) months old

Bank

BREAK!
Grab some coffee.

Bank interview is up next!

Connecting with Banks is the key!

- Do you make investor real estate loans? Do you make owner occupied loans? What are your loan limits per borrower?
- How does the loan process work?
- What are your terms? (Down payment, interest rate, length of loan)
- What all do you need from me?
- Once I make a request, what happens?
- What is the timing from start to finish?
- How can I get a pre-approved letter?

Deal Killers

- 1. Title
- 2. Survey
- 3. Utilities
- 4. Zoning
- 5. Accessibility (ADA)

- 6. Environmental
- 7. Building Code
- 8. Insurance
- 9. Financing
- 10. Fire Code



Transforming Communities. Transforming Lives.



As a community development financial institution (CDFI), we provide creative capital solutions to projects with high social value that may not otherwise receive support from traditional financial institutions.



Keith Broadnax
Senior Vice President
KBroadnax@cinnaire.com



WHAT WE DO

We provide a variety of loan products that include term loans and lines of credit that support healthy communities:

- Housing
- Commercial real estate
- Community facilities

We prioritize projects with:



Loan Purposes

Loans can be used for:

- Purchase of a property intended for community facilities and property intended for other community development needs
- Construction, pre-development costs, renovation, and leasehold improvements of a building intended for community development needs
- Refinancing existing debt related to eligible community development needs
- Equipment
- · Lines of maked it to the support operating cash flow.



Cinnaire Underwriting

Borrower/Guarantor Background

Project Description

Value Analysis

Development Team

Service Area Profile

Target Market/Rental Rates

Source of Repayment







Cinnaire LOC Structure

Term:	24-month revolving line of credit; A 12-month interest reserve will
	be deducted from the loan proceeds at closing of each property
	financed to pay the interest on the property being financed.

Origination Fee:	1.0%
Security:	A first-position real estate mortgage on properties funded by the line.
Project/Purpose:	To finance the acquisition, new construction and/or rehabilitation of residential and/or commercial multifamily properties in South Bend, IN.
Repayment:	Repayment will come from sale of the properties or refinance of the properties into permanent loans provided by third party lenders.
Loan-to-Value:	Not to exceed 85% of "as-completed" appraisal or acceptable market analysis.



Cinnaire Underwriting Cont.

Project Pro forma

Debt Service Coverage Ratio if amortizing permanent loan: 1.20%

Construction contingency between 5% to 15%.

HCV or Rents 10% below market rents



<u>Draws</u>: No more than four draws per property and no more than one draw per month. Advances will be made at the Lender's discretion. Requests for advance must come with detailed contractor's statement.





Lifecycle of a Project

How does this work?

Step 1: Collect Items Required for Underwriting

Step 2: Receive your LOC

Step 3: Search for feasible projects

Step 4: Complete Project (Purchase, Renovate, Rent)

Step 5: Refinance LOC to permanent financing







We have an unwavering belief that all people deserve the opportunities provided by living in healthy communities.

We are Cinnaire.

BREAK!
Grab some coffee.

Deal structures are up next!

Typical Deal Structures & Proforma

How do we make the numbers work for your project?



PROFORM	MA WORKSHE	Neighborhood Evolution			
Any Building, Co	mmercial or Residentia	ľ		4/11/23	
Sketch			Building Cost		
Here:			Improvement Cost +		
			Total Cost =		
			Down Payment -		
			Loan Amount =		
Rent Roll	Size	Rent	(CEA/D	(OF A ITH	
Suite Tenant A	Size	Hent	/SF/YR	/SF/MTH	
В					
С					
Totals					
Income					
		Monthly Rent			
			x12		
	Annualized, Gross Less Vacancy	Potential Income 10%			
		ted Gross Income			
+	. 109.00				
*					
Expenses					
		Taxes			
		Insurance Maintenance			
		Property Mgmt			
		Misc			
		Legal/Accounting			
	F. C	Reserves			
	Estimated	Annual Expenses			
•					
Net Operating Inco	ome				
		Income	\$0.00		
	KI-x	Expenses	\$0.00		
	Net	Operating Income	\$0.00		
=	MAR	1			
C	CAP Rate	Value			
Debt Service					
Original Balar	nce Interest Rate	Years	Monthly Payment		
		L	x12		
			A16		
=			Cash Flow		
			Oudit Hon		

SAMPLE PROFORMA

Neighborhood Evolution

4/11/23

Any Building, Commercial or Residential

ary building, Commercial or nesiden

Sketch Here: 800 SF

Building Cost	\$122,500.00
Improvement Cost +	\$50,000.00
Total Cost =	\$187,500.00
Down Payment -	\$37,500.00
Loan Amount =	\$150,000.00

Rent R	Rent Roll									
Suite	Tenant	Size	Rent	/SF/YR	/SF/MTH					
A	Sally Jones	800 SF	\$1,000	\$15.00	\$1.25					
В	Mark Peacock	500 SF	\$750	\$18.00	\$1.50					
C	Sunjay Kunmor	500 SF	\$750	\$18.00	\$1.50					
Totals		1.800 SF	\$2.500							

Monthly Rent	\$2,500
	x12
Annualized, Gross Potential Income	\$30,000
Less Vacancy 10%	-\$3,000
Adjusted Gross Income	\$27,000

Expenses		
Taxes	\$3,500.00	
Insurance	\$1,500.00	
Maintenance	\$3,000.00	
Property Mgmt	\$2,000.00	
Misc	\$500.00	
Legal/Accounting	\$500.00	
Reserves	\$500.00	
Estimated Annual Expenses	\$11,500.00	
-		\$11,500.00

ſ	Net Opera	ating Income				
				Income	\$27,000.00	
				Expenses	-\$11,500.00	
				Net Operating Income	\$15,500.00	
	=					\$15,500.00
		CAP Rate	8.00%	Value	\$ 193,750	

Original Balance	Interest Rate	Years	Monthly Payment	
\$150,000.00	0.08	25	\$1,157.72	
			x12	
				\$13,892.6

Renovation to Perm Bank Loan

Purchase: \$85,000

Construction Budget: \$60,000

After Renovation Appraisal: \$185,000

Max bank loan: \$150,000 My bank loan: \$120,000

Private loan: \$28,000 (purchase)

Structure:

20% LTV on the PURCHASE price. \$28,000 - purchase / closing only. Where did the \$28,000 come from? A home equity line of credit! 40/40/20% ownership split.

Today:

Rear house: \$950

Upper: \$910

Storefront: \$575

Estimated value: \$240K + or so.



Angel... ish

Purchase: \$595,000

Construction Budget: \$100,000 After Renovation Appraisal: None

Max bank loan: \$None

All in\$700,000

Structure:

50% paid by partner - as their contribution 50% paid by partner - as a loan for my 50% ownership.

Goal: Pay down quickly here.

Today:

11 units about \$8,500 a month including several affordable apartments.

Value: 1.3 million (roughly)

Notes: not enough \$\$ for construction





PORTAGE MIDTOWN DUPLEX



762 Portage Avenue South Bend, IN 46616

> LOAN REQUEST

Presented by
Mike Keen
mfkeen1@gmail.com

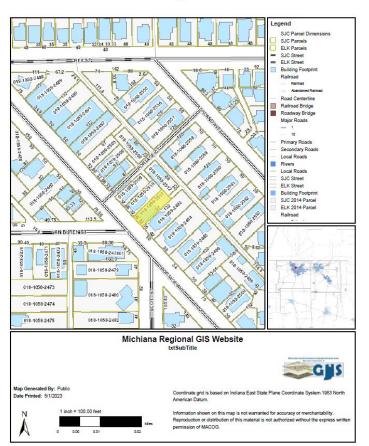
May 15, 2023 **Hometowne Development LLC**910 Portage Avenue
South Bend, IN 46616
574-514-2096

TABLE OF CONTENTS

762 Portage Avenue South Bend, IN 46616

- PROPERTY
- 2. SITE PLAN
- 3. ELEVATIONS AND FLOOR PLANS
- 4. RENT ROLL
- 5. PRO-FORMA
- 6. BUDGET
- 7. LOAN REQUEST
- 8. ZONING

762 Portage Avenue



ADMINISTR	ATIVE	INFORMATION	OWNERSHIP	JE V EL	LOPMEN	Tax ID 018		2 PORTAG	Printed 04/24/20	022 cost w	1 10
PARCEL NUMBER			HOMETOWNE DEVELO			1ax 1D 018	TRANSFER OF	OWNERSHIP	Frinted 04/24/20	022 Card No. 1	or 1
71-08-02-405-		1-026	BREMEN, IN 4650	-9410 UNI			Date				
Property Addre			Lot 1 C E Smith: 2nd Plat	Sub Of	Lots 38-41 S	hetterly Place	04/19/2019	Thrive Mich Doc #: Walker Fell	2019-20459		90 927
762 FORTAGE							01/13/2014	Reeves Stev			825
7126386 185											
roperty Class 500 Res Vac	ant pla	tted lot	DE	TID	TO TO	TAT	05/30/2003	CEREBUS, IN Bk/Fg:	. 2		\$60000
ROCING DISTRIC	T INFOR	MOLTAN	RE	SID	ENT	IAL	08/17/2001	RASPBERRY D Bk/Pgs	CTRICK), 0		\$0
Jurisdiction		St. Joseph					VALUATION RE	0.0000000000000000000000000000000000000			
Area Corporation	011 N	Portage	2018	01/	/01/2016	D1/01/2017		01/01/2019	01/01/2020	01/01/2021	01/01/2022
District	026	SOUTH BEND (PORTAGE)	Reason for Chan								
Routing Numbe	r 8-2G				Annual	Annual .	Annual	Annual	Annual	Annual	Annual
			VALUATION Appraised Value	L B	13700	13700	13700	13700	1600	2100	5700
				T	13700	13700	13700	13700	1600	2100	5700
Site Descr	iption		VALUATION	L	13700	13700	13700	13700	1600	2100	5700
Legal Acres:			True Tax Value	B T	13700	13700	13700	13700	1600	2100	5700
Admin Legal							ND DATA AND CA		-200	_100	00
0.0000			*****	Measures	d Table	Prod. Factor		LCOLATIONS			
			Soil ID	Acreage		-or- Depth Factor					
			0E	-01-							
			Actual	Effectiv		-or-	Base Adjus			uence	
		Land Type 1 FRONT LOT	Actual	Effective		Square Teet	Rate Bat		d Infl Fac 7180 L -20%		Value 5740
			Actual Frontage	Effective	e Dapth	Square Teet	Rate Bat	e Value	Fac		
21: GENERAL IN 30/2021 MOVED R MEETING, KP 19: PRE INFORM E ASSESSING OF LUE FOR 2019/2	REASSESS NFORMATI 1E101 FO NFORMATI VACANTE MK AD I MAL MEET EFFICIAL 2020 WII	DOT 11/16 DOT 11/16 DOST 11/17 1 DOST 11/17	Actual Protesty 33.	Effective	E Depth 3.0 97.0 FASHLAND C E STORE E		Rate Bat	e Yalue T.48 Measured A Avecage Tr.	Factor Fa	omental Carde	

MODEL BUILDING TYPE:

DUPLEX

DESCRIPTION:

UNIT CONFIGURATION: (2) 2 BED / I BATH UNITS.

UNIT SIZE: (2) 88O SQ. FT. UNITS (FINISHED GROSS)

2 STORIES BUILDING HEIGHT: EXTERIOR OPTIONS: A. B. -OR- C OPTIONAL: BASEMENT







DUPLEX ENDWOOD BLEDS // BATH PER U UNITS TOTAL) DAED IN INTOIN, DICEPTION IN BIL 4 U

STANDARDS OF SELTION 21 (CB)

OU22022 DOLLADORCH TO BUILDING SET

COVER DRAWING INDEX AND CINIBAL INFORMALITICAL



EXTERIOR ELEVATION

OPTION B

GENERAL NOTES GENERAL CONSTRUCTION STANDARDS

BITE FLAN SHALL BE ILLIBERTEES BEPARATELY BY APPLICANT FOR REQUIREMENTS OF THE CITY OF SOUTH BENE-FERSIT APPLICATES.

EXTERIOR ELEVATION

OPTION A

- THE REPORTATION CONTINUES WITHIN THESE DOCUMENTS IN MINUSE TO SHOW DESIGN NUTS WITH THE INFORMANCE CONTRIBUTION PROFITCIES IN HIGH, ALL PROFITCIES TO SHOW DESIGN RESE WITH SAMMARISE CONSTRUCTION PROFITCIES IN HIGH, ALL PROFITCIES TO PROFITCIES OF CORRESINANT, WITH THE RES. AND RET. PRAMILIES WITH A LL CONDITIONS THAT MODIT AFFECT THEW MODIN, SO A PERMAT, THE INFORMATION CONFIANCE IN THE DRAWNINGS MAY REQUIRE MUSTIFICATION OF THE PROFITCIES OF THE PROFITCIES TO NEXT MANAPORE IN COCKA, STRYL, AME PROFING CORP. THE CONFIGURATION OF SEPTIMENT CHICAGON PROFITCIES OF THE PROFITCIES
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- ALL DIRECTIONS ARE INCOMED TO PACE OF SILD OR PACE OF FOLIABITIES AND TO THE CONTRIBUTES OF DOORS, MILECOLIS, AND COLLARS MADIOL HIS CONTRIBUTED OF SERVICE.
- THE CONTRACTOR SHALL LOCATE AND SHARLALL UTSUTY, SERVICE, AND SYNTEMS LOCATIONS PRICE TO THE COMMUNICATION OF SCHILL THEIR YEAR AND SYNTEMS LOCATIONS PRICE TO THE

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- 12. TAPRIETICY ACIETIES WHALL RELIGIE ONE ENTRY DOOR AT 2' O' MANAGEM WETH AND REDICION EXPENSIVE WITH MANAGEMENT CLERK OPENSION FOR CODE.

EXTERIOR ELEVATION

OPTION C

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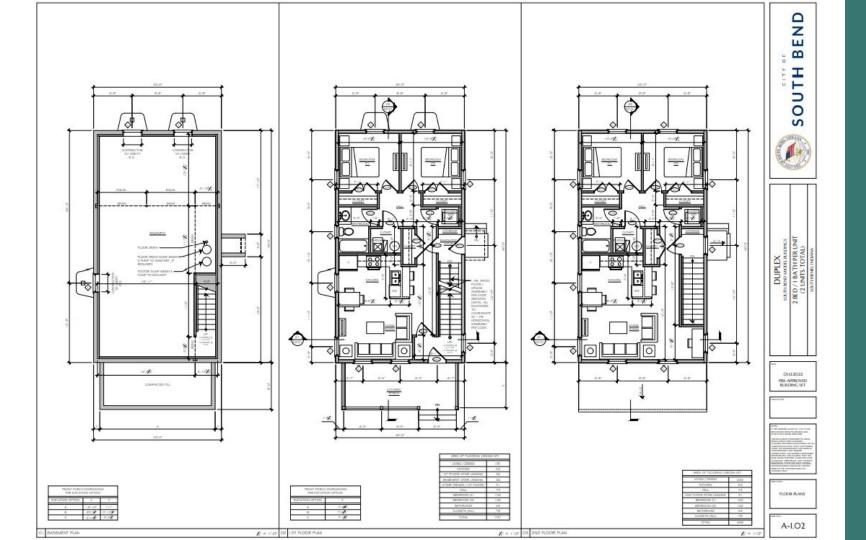
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DRAWING INDEX

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Suite #	Tenant	RSF	Lease Term	Monthly Rent	Annual Rent	Annual Utilities	Annual Internet	Total Annual Ren
762 Porgage	Upstairs	880	Yearly	\$1,600.00	\$19,200.00	\$2,400.00	\$600.00	\$22,200.00
762 Portage	Downstairs (Owner)	880		\$1,600.00	\$19,200.00	\$2,400.00	\$600.00	\$22,200.0
	Total	1,760		\$3,200.00	\$38,400.00	\$4,800.00	\$1,200.00	\$44,400.0
	Leased Space	0				x95%	6	\$42,180.00
	Vacant Space	0	53		2	Expens	ses	\$9,280.0
						Net Operating	g Income	\$32,900.00

PRO - FORMA

Building Size	
First Floor	880 SF
Second Floor	880 SF
Total	1760 SF

Income	\$ 42,180.00
Expenses	\$ 9,280.00
Net Operating Income	\$ 32,900.00

CAP Rate Value	8.00%
Value	\$411,250

Income	
Total Potential Gross Income	\$ 44,400.00
Utilities Reimbursement (Inc)	\$ 0
Internet Reimbursement (Inc)	\$ 0
Total	\$ 44,400.00

Adjusted Gross Income @ 95%	\$42,180
\$/SF/YR	\$23.96

Expenses	
Taxes	\$ 2,361.00
Insurance	\$ 1,500.00
Utilities	\$ 3,389.00
Janitorial	\$ 0
Internet	\$ 780.00
Landscaping	\$ 600.00
Other Maintenance	\$ 400.00
Property Management (self)	\$ 0
Misc.	\$ 250.00

Total Expenses	\$	9,280.00
	\$/SF/YR	\$5.27

Disclaimer: These numbers are gross estimates and for the purposes of this exercise only. Any actual project will require additional due diligence to determine the appropriate numbers based on actual estimates for the project being proposed.

South Bend Mo	odel Housing	2	Units			
Preliminary Co	nstruction Estimates	1760	SF			
Division	Category	Duplex	% of Subtotal			
Division 1	General Conditions and Management	\$24,000	6.3%			
Division 31	Excavation, Grading and Shoring	\$6,000	1.6%			
Division 33	Underground Utilities	\$17,000	4.5%			
Division 2	Landscaping	\$2,500	0.7%			
Division 2	Concrete Driveway	\$2,500	0.7%			
Division 3	Concrete Foundation/Slab	\$15,039	4.0%			
Division 3	Site Concrete	\$2,500	0.7%			
Division 6	Wood Framing Package	\$35,500	9.4%			
Division 6	Rough Carpentry Labor	\$17,200	4.5%			
Division 6	Finish Carpentry	\$11,140	2.9%	Cost of Construction incl site/sewer (\$215/sf.)	\$378,400	
Division 7	Roofing and Gutters	\$14,000	3.7%	Vacant Lot	\$ 7,500	
Division 7	Siding	\$19,490	5.2%	Soft Costs	\$ 7,568	
Division 7	Foundation Waterproofing	\$4,000	1.1%	3011 33013	Ψ .,σσσ	
Division 7	Insulation - Thermal/Sound	\$13,000	3.4%	TOTAL	#202 460	
Division 8	Windows	\$10,000	2.6%	TOTAL	\$393,468	
Division 8	Doors and Hardware	\$4,501	1.2%			
Division 9	Cabinets, Countertops and Hardware	\$6,000	1.6%			
Division 9	Window Sills	\$2,500	0.7%			
Division 9	Drywall	\$24,000	6.3%			
Division 9	Flooring	\$9,000	2.4%			
Division 9	Ceramic Tile	\$2,500	0.7%			
Division 9	Interior Painting	\$9,000	2.4%			
Division 10	Appliances	\$6,000	1.6%			
Division 10	Common Area and Unit Accessories	\$5,000	1.3%			
Division 21	Fire Sprinklers and Alarm	\$0	0.0%			
Division 22	Plumbing and Radon Protection	\$22,000	5.8%			
Division 23	HVAC	\$39,000	10.3%			
Division 26	Electrical	\$25,000	6.6%			
Division 26	Low Voltage - Telcom/Internet/Security	\$2,000	0.5%			
	SUBTOTAL	\$350,370	3 2			
8	% Builder Fee - % of Subtotal	\$28,030				
	TOTAL	\$378,400				

Budget



May 15, 2023

Ms. Friendly Banker, 1001 Michigan Street South Bend, IN 46601

RE: Loan Request for 762 Portage Avenue, South Bend, IN 46616

Dear Ms. Banker,

Attached is a loan package for the property we have been discussing. As you will see it is a residential duplex. We plan to complete construction by December 1, 2023.

We are requesting a \$295,000 loan with the best terms you can offer.

Thank you for your consideration.

Mike Keen Hometowne Development, LLC / Managing Partner 910 Portage Avenue South Bend, IN 46616 574-514-2096

Bank Request

STANDARD DISTRICTS 21-03.03

U1 Urban Neighborhood 1



Section 21-03.03: U1 Urban Neighborhood 1

(a) Inten

The U1 District is established to provide for, promote, and maintain urban neighborhoods located in both the core and outlying areas of the City.

The following are typical characteristics of the U1 District:

- Primarily single and two unit residential development in the form of detached houses, allowing the addition of ancillary dwelling units to give additional value
- Buildings with modest setbacks and inviting building frontages, primarily of stoops and porches, that create a consistent block face along smaller city blocks
- Detached garages located at the rear of the lot, often accessed from an alley
- Pedestrian-oriented scale with sidewalks and regularly spaced street trees

Building Types

The following building types are permitted in the U1 District:

Carriage House

Detached House

Duplex

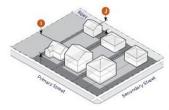
The names of the building types are not intended to limit or expand uses allowed within the building. See Section 21-08.02 for building type descriptions and regulations.

Limited public and institutional uses shall be incorporated at a scale and character compatible with the surrounding neighborhood. 21-03.03

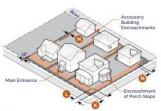
STANDARD DISTRICTS

U1 Urban Neighborhood 1

Building Form



Building Components



Encroachment Zone

(f) Building Form Building Height Primary Building (max.) 35' and 25 stories Accessory Building (max.) 18' Accessory buildings shall not be taller than the primary building on a lot. Building orientation

Primary facades shall be oriented to a front lot line or open space.

¹ Ancillary dwelling units may be built to a maximum height of 26' if located at least 5' from the rear lot line of a lot with a rear alley or at least 20' from the rear lot line of a lot without a rear alley.

g) Building Components					
Allowed Building Frontage	Types				
Porch	21-08.03(c)				
Stoop	21-08.03(d)				
Gallery		21-08.03(e)			
Building Entrance					
The main entrance shall be	located o	on the fro	ont face	ade, on	
he corner facade, or on the	side faci	ade with	in 20' c	f the	
ront facade.					
Allowed Encroachments	Front	Corner	Side	Rear	
(max.)	0	0	0		
Architectural Features			-	0	
Building Frontage Type	3'	3'	3'	3'	
	3' 5'	3' 5'	100		
Balcony		- 7	100	3'	
	5'	5'	3'	3'	

Building components shall be at least 18' from any lot line. See Section 21-08.01(g) for building component definitions and additional requirements.

Patio & Decks (under 30") 8' 8'

Key

Allowed

☐ Not Allowed

SOUTH BEND ZONING ORDINANCE

3-15

3-18 September 27, 2021

\$1,000,000 total cost of project including all soft costs

Equity needed to get a loan 25% - \$250,000

Promoter/ Developer 50%

Pre-Development cost upfront, but paid back at loan closing \$25,000 approx.

Signs the Note \$750,000

fees

Gets paid leasing fees, development fees, property management Equity Partner 50%

Puts up 100% of the cash needed (could be land) \$250,000

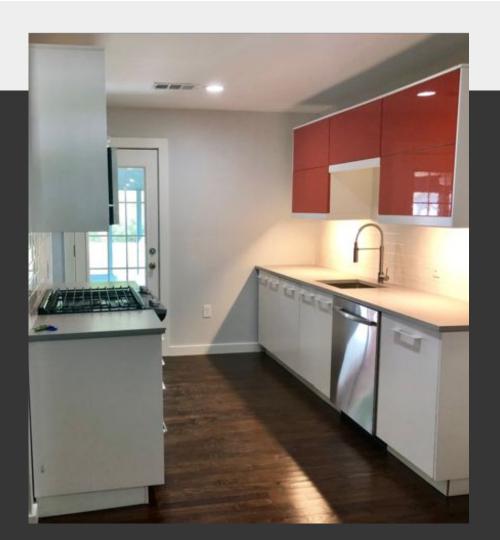
The Whole Pie/Property

Cash Flow

- 1) Debt Service
- 2) Expenses (including fees)
- 3) 100% cash flow goes to equity partner until paid in full
- 4) 50-50 split between developer/equity

5





Merrill Street - 800 SF

Purchase Price \$25,000

Remodel Cost + \$90,000

<u>Soft Cost</u> + \$15,000

Total Project Cost \$130,000

Sales Price \$165,000

Sales Commissions - \$9,900

Closing Costs - \$4,500

Prorated Taxes - \$1,500

Project Costs - \$130,000

<u>Profit</u> \$19,100

Important questions to ask yourself.

- Who is leasing the spaces?
- Who will be managing the property?
- Are you comfortable with money?
- What stress are you willing to live with?
- What boundaries do you want to set?
- What risk do YOU want to absorb?



What's next for South Bend? Home Work

- ☐ Interview at least 1 banker and 1 investor
- Do a simple proforma on one project.
- If you have a project ready for the bank, put your package together.
- Send to Marty

